### Definition of partnership

Effective partnership is not just about mechanistic relationships where actors come together to achieve a set of common objectives, dividing up responsibilities and planning joint work. Rather it requires attention to underlying issues of power, attitudes and styles of working, as well as identifying which partner is best placed to deliver on each of the desired outcomes.

Global Humanitarian Platform, Principles of Partnership (PoP) 2007

##### Note to the facilitator:

The ‘Principles of Partnership’: [www.globalhumanitarianplatform.org/doc00004351.pdf](http://www.globalhumanitarianplatform.org/doc00004351.pdf) provides information on the origins of the PoP and why they are considered as a reference.

### Quotes on partnership

Source: www.christianaid.org.uk/images/building-the-future-of-humanitarian-aid.pdf







### Principles of Partnership (PoP)

Source: [https://icvanetwork.org/system/files/versions/Principles of Partnership Poster OCHA.pdf](https://icvanetwork.org/system/files/versions/Principles%20of%20Partnership%20Poster%20OCHA.pdf)

|  |  |
| --- | --- |
| Files:Current Client:Walkgrove:Sphere:Sphere graphics:Complementarity-poster.png | Files:Current Client:Walkgrove:Sphere:Sphere graphics:Responsibility-poster.png |
| Files:Current Client:Walkgrove:Sphere:Sphere graphics:Equality-poster.png | Files:Current Client:Walkgrove:Sphere:Sphere graphics:Results-poster.png |
| Files:Current Client:Walkgrove:Sphere:Sphere graphics:Transparency-poster.png |  |

### Sphere and Principles of Partnership (PoP)

|  |  |
| --- | --- |
| Complementarity | * Local capacity p.55, p.56, p.68, p.154, p.188, p.366 * Language p.41, p.55, p.57, p.59, p.64 |
| Responsibility | * The Humanitarian Charter * The Protection Principles |
| Equality | * The Humanitarian Charter * The Protection Principles * Commitment 6 of the Core Humanitarian Standard (including its guidance notes and indicators) which replaces Sphere Core Standard 2 |
| Results-oriented approach | * The Humanitarian Charter * Commitment 6 of the Core Humanitarian Standard (including its guidance notes and indicators) which replaces Sphere Core Standard 2 |
| Transparency | * The Humanitarian Charter (our commitments) * Commitment 7 of the Core Humanitarian Standard (including its guidance notes and indicators) which replaces Sphere Core Standards ‘Chapter * Commitment 9 of the Core Humanitarian Standard (including its guidance notes and indicators)which replaces Sphere Core Standards ‘Chapter * Introduction to all technical chapters, and p.179, p.191, p.202 |

### Examples of Strategies working with partners

(excerpt of 3 benchmarks from the Guide to the 2010 HAP Standard)

|  |  |  |
| --- | --- | --- |
| Files:Current Client:Walkgrove:Sphere:Sphere graphics:HAP-icon-1.png | Sharing information and working through partners | Organisations working with partners should make publicly available their main joint activities, the names of partners and organisations involved, and the corresponding financial summaries. This should be based on an agreement between the organisation and the partners on how information will be shared, both generally and specifically with the people they aim to assist. |
| Files:Current Client:Walkgrove:Sphere:Sphere graphics:HAP-icon-2.png | Participation | For organisations working through partners, an agreement should be made on how target groups and selected communities will participate throughout the project. The organisation should also work with partners to define and improve how partners include the element of participation in all the actions and processes of their work, from needs assessment to evaluation – this will help to ensure that the people the organisation aims to assist are able to play a role in the decision-making process. |
| Files:Current Client:Walkgrove:Sphere:Sphere graphics:HAP-icon-3.png | Handling Complaints | Organisations working through partners should agree with partners on how they will raise and handle complaints against each other. This agreement should be put into practice and improved upon over time. The organisation should also try to ensure that the people they aim to assist are able to raise a complaint with the partner, and clarify the circumstances under which a complaint will be referred to the organisation. |